Executable Specifications with Scrum

A Practical Guide to Agile Requirements Discovery

Mario Cardinal

Executable Specifications With Scrum A Practical Guide To Agile Requirements Discovery

Peter Saddington

Executable Specifications With Scrum A Practical Guide To Agile Requirements Discovery:

Executable Specifications with Scrum Mario Cardinal,2013-07-11 Most books about specifications still assume that requirements can be known up front and won t change much during your project In today s real world however you must specify and build software in the face of high and continuing uncertainty Scrum and other agile methods have evolved to reflect this reality Now there s a complete guide to specifying software in agile environments when prerequisites are unclear requirements are difficult to grasp and anything about your project could change Long time agile coach and enterprise architect Mario Cardinal shows how to create executable specifications and use them to test software behavior against requirements Cardinal shows how to trawl requirements incrementally step by step using a vision centric and emergent iterative practice that is designed for agility Writing for analysts architects developers and managers Cardinal makes a strong case for the iterative discovery of requirements Then he moves from theory to practice fully explaining the technical mechanisms and empirical techniques you need to gain full value from executable specifications You ll learn to connect specifications with software under construction link requirements to architecture and automate requirements verification within the Scrum framework Above all Cardinal will help you solve the paramount challenge of software development not only to solve the problem right but also to solve the right problem You will learn how to Establish more effective agile roles for analysts and architects Integrate and simplify the best techniques from FIT ATDD and BDD Identify core certainties on which your project team should rely to ensure requirements discovery Manage uncertainty by discovering stakeholder desires through short feedback loops Specify as you go while writing small chunks of requirements Use storyboarding and paper prototyping to improve conversations with stakeholders Express stakeholder desires that are requirements with user stories Refine your user stories and plan more effective Scrum sprints Confirm user stories by scripting behaviors with scenarios Transform scenarios into automated tests that easily confirm your software s expected behavior as designs emerge and specifications evolve Ensure higher quality software by specifying nonfunctional requirements   *Agile and Lean Concepts for Teaching and Learning* David Parsons,Kathryn MacCallum,2018-10-24 This book explores the application of agile and lean techniques originally from the field of software development and manufacturing to various aspects of education It covers a broad range of topics including applying agile teaching and learning techniques in the classroom incorporating lean thinking in educational workflows and using team based approaches to student centred activities based on agile principles and processes Demonstrating how agile and lean ideas can concretely be applied to education the book offers practical guidance on how to apply these ideas in the classroom or lecture hall as well as new concepts that could spark further research and development   *Encyclopedia of Information Science and Technology, Third Edition* Khosrow-Pour, D.B.A., Mehdi,2014-07-31 This 10 volume compilation of authoritative research based articles contributed by thousands of researchers and experts from all over the world emphasized modern issues and the presentation of potential opportunities

prospective solutions and future directions in the field of information science and technology Provided by publisher

Abbildung von Synergiepotenzialen zwischen IT-Anforderungen in Scrum Fabian Sobiech,2016-11-01 Fabian Sobiech erforscht eine Verbesserung der Planung agiler Iterationen Er zeigt wie Nutzwerte f r User Stories im Kontext agiler Softwareentwicklung mit heterogenen Kunden bestimmt werden k nnen Au erdem erarbeitet er eine L sung zur Abbildung von Synergiepotenzialen zwischen Anforderungen welche bei der gemeinschaftlichen Betrachtung mehrerer Anforderungen entstehen und genutzt werden k nnen Die Ziele des Autors sind Doppelentwicklungen hnlicher Funktionen und nachtr gliche Schnittstellenanpassungen zu vermeiden dabei f r Kunden die Abarbeitung von Anforderungen jedoch nachvollziehbar zu belassen Aufbauend beschreibt er in einem mathematischen Modell valide und optimale Iterationen Die Projektverantwortlichen k nnen so bei der Iterationsplanung durch ein teilautomatisiertes Verfahren entlastet werden Untersuchungen zeigen dass ein algorithmisches Vorgehen sowohl Zeit spart als auch die Nutzwerte je Iteration steigert

Agile Testing Lisa Crispin,Janet Gregory,2008-12-30 Testing is a key component of agile development The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester s function however remains largely misunderstood What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry s most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In Agile Testing Crispin and Gregory define agile testing and illustrate the tester s role with examples from real agile teams They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers agile teams their managers and their customers **Managing Software Requirements the Agile Way** Fred Heath,2020-08-14 Studies on software project delivery show that the most common cause of failure is mismanagement of the project s requirements This book takes a holistic approach to managing requirements to show you how to bridge the gap between requirements and specifications and deliver a successful software project that meets your client s expectations **The Scrum Master Guide** Fred Heath,2024-12-06 Master Scrum with confidence and go from beginner to exam ready with real world scenarios and expert tips to help you pass both Scrum Master Level I and II certification exams Key Features Understand Scrum and Agile concepts and learn how to apply them effectively in your organization Develop practical skills to tackle the real world challenges and demands of the Scrum Master

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knowledge for deriving maximum value from it **Agile Requirements: Managing Requirements in Scrum Framework** Jimmy Mathew,2019-05-15 This book discusses how requirements are handled in scrum framework This book starts with discussions on agile software development and scrum framework Then it moves to a detailed discussion on requirements This book is helpful for anyone who is associated with agile software development or anyone who wish to learn how requirements are managed in agile software development using Scrum framework A basic knowledge of software development is helpful This book in the first session covers the basics of Agile software development and Scrum framework This book covers all major aspects of managing requirements in agile software development using Scrum framework The book starts with product vision then a detailed discussion on product backlog and user stories It covers estimation methods used in agile Then there is a quick discussion on collecting requirements and a discussion with example on user story mapping It covers with examples many techniques for breaking down the user stories It covers a few methods for ordering prioritizing product backlog items In the final session discusses different prescribed events and activities in scrum that processes these requirements **The Skill Of Agile Software Requirement** Demia Hutalla Ph. D,2021-05-17 Effective requirements discovery and analysis is a critical best practice for serious application development Until now however requirements and Agile methods have rarely coexisted peacefully For many enterprises considering Agile approaches the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption In The Skill Of Agile Software Requirement Dean Hutalla shows exactly how to create effective requirements in Agile environments The Skill Of Agile Software Requirement gives you clear answers to questions such as How can we adopt agile development Do we really need to pair program What metrics should we report What if I can t get my customer to participate How much documentation should we write When do we design and architect As a non developer how should I work with my agile team Where is my product roadmap How does QA fit in **Testing in Scrum** Tilo Linz,2014-03-28 These days more and more software development projects are being carried out using agile methods like Scrum Agile software development promises higher software quality a shorter time to market and improved focus on customer needs However the transition to working within an agile methodology is not easy Familiar processes and procedures change drastically Software testing and software quality assurance have a crucial role in ensuring that a software development team department or company successfully implements long term agile development methods and benefits from this framework This book discusses agile methodology from the perspective of software testing and software quality assurance management Software development managers project managers and quality assurance managers will obtain tips and tricks on how to organize testing and assure quality so that agile projects maintain their impact Professional certified testers and software quality assurance experts will learn how to work successfully within agile software teams and how best to integrate their expertise Topics include Agile methodology and classic process models How to plan an agile project Unit tests and test first approach Integration testing and continuous integration System testing and test nonstop

Quality management and quality assurance Also included are five case studies from the manufacturing online trade and software industry as well as test exercises for self assessment This book covers the new ISTQB Syllabus for Agile Software Testing and is a relevant resource for all students and trainees worldwide who plan to undertake this ISTQB certification

Agile Software Testing Sorin Dumitrascu,2020-09-17 The Agile Software Testing course covers the methodologies and testing approaches but also the techniques and tools used in software testing in agile projects The first section of this course is on Methodologies and Testing Approaches Agile software development lifecycles are comprised of short iterations with working software released at the end of each iteration In this section you will have overview of agile development and cover some of the different approaches including Extreme Programming Scrum and Kanban You will learn the key aspects of testing in an agile environment as well as the skillset that an agile tester should have More specifically we are going to cover the following Agile Software Development Fundamentals which includes Agile Software Development and the Agile Manifesto The Twelve Principles of the Agile Manifesto The Whole Team Approach Early and Frequent Feedback Aspects of Agile Approach which includes Extreme Programming XP Scrum Kanban Collaborative User Stories Creation of User Stories Retrospectives Continuous Integration Release and Iteration Planning Testing in Agile Approaches which includes Agile Testing and Development Activities Agile Project Work Products Agile Test Levels Agile Testing and Configuration Management Agile and Independent Testing Test Status in Agile Projects which includes Communicating Test Status and Product Quality Managing Risk Regression Role and Skills of an Agile Tester which includes Skills of an Agile Tester Role of an Agile Tester The second section of this course is on Techniques and Tools Agile approaches include the complementary techniques of test driven development acceptance test driven development and behavior driven developmentIn this section we will explore the key features of agile testing and how techniques such as black box testing can be applied in agile projects We will also take a look at various tools that are available to agile testers everything from task management and tracking tools to communication and configuration tools More specifically we are going to cover the following Agile Testing and Risk Assessment which includes Test driven and Behavior driven Development Test Levels A Scrum Tester Quality Risks in Agile Projects Techniques in Agile Projects which includes Estimation of Testing Effort Test Basis in Agile Projects Definition of Done Acceptance Test driven Development Functional and Nonfunctional Black Box Test Design Exploratory Testing Tools for Testing in Agile Projects which includes Task Management and Tracking Tools Communication and Information sharing Tools Test Development and Configuration Tools   Agile Software Requirements Dean Leffingwell,2010-12-27 We need better approaches to understanding and managing software requirements and Dean provides them in this book He draws ideas from three very useful intellectual pools classical management practices Agile methods and lean product development By combining the strengths of these three approaches he has produced something that works better than any one in isolation From the Foreword by Don Reinertsen President of Reinertsen author of Managing the Design Factory and leading expert on

rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development Until now however requirements and Agile methods have rarely coexisted peacefully For many enterprises considering Agile approaches the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption In Agile Software Requirements Dean Leffingwell shows exactly how to create effective requirements in Agile environments Part I presents the big picture of Agile requirements in the enterprise and describes an overall process model for Agile requirements at the project team program and portfolio levels Part II describes a simple and lightweight yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever larger systems of systems application suites and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis You ll find proven solutions you can apply right now whether you re a software developer or tester executive project program manager architect or team leader **A Practical Guide to Distributed Scrum** Elizabeth Woodward, Steffan Surdek, Matthew Ganis,2010 *Agile Requirements and User Stories* Dan Tousignant,2018-06-08 This is not a text book It is the participant guide including slides and exercises for those people taking or offering the course Agile Requirements and User Stories About the course For many Agile organizations User Stories are the primary requirements management technique Though simple in theory practical application is often challenging and requires practice This course will review best practices for creating User Stories as well as allowing the participants to create provide and receive feedback on User Stories This is an advanced course and assumes that participants already have a working knowledge of Scrum **Agile Methodologies In-Depth** Sudipta Malakar,2021-01-20 A pragmatic guide that will teach you to implement Agile SCRUM and Kanban in your organization KEY FEATURES _ Expert guided techniques for successful Agile transformation in your organization _ Solution focused responses on interview questions of Agile SCRUM XP DSDM KANBAN and SCRUMBAN _ Reference guide to prepare for leading PMI ACP and SAFe Certification exam DESCRIPTION This book is for businesses that aspire to improve agility deliver fit for purpose products and services delight customers and provide the security of long term survival associated with mature businesses that consistently meet or exceed customer expectations Learn a lean approach by seeing how Kanban made a difference in four real world situations You ll explore how different teams used Kanban to make paradigm changing improvements in software development These teams were struggling with overwork unclear priorities and a lack of direction As you discover what worked for them you ll understand how to make significant changes in real life situations The Artefact has been developed as a resource to understand evaluate and use Agile and Hybrid Agile approaches This practice guide will help you understand when where and how to apply Agile approaches and provides practical tools for practitioners and organizations wanting to increase agility WHAT YOU WILL LEARN _ Explore and learn how to build Organizational

Resilience and Enterprise Maturity Model _ Step by step solutions to implement Portfolio Kanban and Upstream Kanban _ Deep dive into Agile SHIFT framework and Hybrid Agile framework _ Exciting case studies and practical demonstrations on Agile SCRUM KANBAN _ Expert ready guidance on overcoming common Agile project management misconceptions WHO THIS BOOK IS FOR This book is appealing to decision makers product owners project team members who can make use of this guide in improvising the productivity and efficient management of business operations without much of hassle TABLE OF CONTENTS 1 Key success factors for adopting Agile SCRUM Kanban in any organization 2 Lessons learnt and pragmatic approach Agile Scrum Kanban 3 Tricky real world Agile SCRUM KANBAN case studies demos and tools 4 Agile SCRUM KANBAN Maturity assessment Nuts Bolts 5 Useful tips techniques for successful Agile transformation in any organization and the art of Agile development 6 Use of Agile for students and parents 7 Common Agile SCRUM KANBAN misconceptions 8 Key takeaways 9 Interview questions and answers on Agile SCRUM KANBAN 10 Glossary 11 Quiz session 12 Test your knowledge   **Scaling Software Agility** Dean Leffingwell,2007-02-26 Companies have been implementing large agile projects for a number of years but the stigma of agile only works for small projects continues to be a frequent barrier for newcomers and a rallying cry for agile critics What has been missing from the agile literature is a solid practical book on the specifics of developing large projects in an agile way Dean Leffingwell s book Scaling Software Agility fills this gap admirably It offers a practical guide to large project issues such as architecture requirements development multi level release planning and team organization Leffingwell s book is a necessary guide for large projects and large organizations making the transition to agile development Jim Highsmith director Agile Practice Cutter Consortium author of Agile Project Management There s tension between building software fast and delivering software that lasts between being ultra responsive to changes in the market and maintaining a degree of stability In his latest work Scaling Software Agility Dean Leffingwell shows how to achieve a pragmatic balance among these forces Leffingwell s observations of the problem his advice on the solution and his description of the resulting best practices come from experience he s been there done that and has seen what s worked Grady Booch IBM Fellow Agile development practices while still controversial in some circles offer undeniable benefits faster time to market better responsiveness to changing customer requirements and higher quality However agile practices have been defined and recommended primarily to small teams In Scaling Software Agility Dean Leffingwell describes how agile methods can be applied to enterprise class development Part I provides an overview of the most common and effective agile methods Part II describes seven best practices of agility that natively scale to the enterprise level Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale This book is invaluable to software developers testers and QA personnel managers and team leads as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale   **The Agile**

Pocket Guide Peter Saddington,2012-11-14 The Agile Pocket Guide explains how to develop products services and software quickly and efficiently without losing the main components of the framework so effective in streamlining the creating of these products and for making positive change within a company It includes The basic tennets of the Scrum framework How to apply the processes and steps required to become agile The dynamics of a successful agile environment The very basics of Scrum and how to employ them quickly Practical questions to ask the Team Leader as well as the Team How to build an environment of communication and collaboration for the entire organization   Succeeding with Agile Mike Cohn,2009-10-20 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul Leading agile consultant and practitioner Mike Cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum Cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement Throughout Cohn presents Things to Try Now sections based on his most successful advice Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns Coverage includes Practical ways to get started immediately and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self organizing teams Making the most of Scrum sprints planning and quality techniques Scaling Scrum to distributed multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum s impact on HR facilities and project management Whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization   *A Practical Guide to Distributed Scrum* Elizabeth Woodward,Matt Ganis,Steffan Surdek,2010

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