Sample Enterprise Risk Management Work Plan Fiscal Years 20XX and 20YY Revised June 2009

| COSO Element | Event Identification / Risk Assessment Risks are analyzed, considering likelihood and impact, as a basis for determining how they should be managed. Risks are assessed on an inherent and a residual basis. | | | | | |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
| Element Purpose | | | | | | |
| ERM Initiative Goals | Provide a portfolio view of risks (financial, environmental, research non-compliance, workplace disagreements and injuries, claims and lawsuits, and new and emerging risks) across the entire campus. Assist the campus/medical center and individual units identify and assess risks, develop action plans to mitigate the identified risks, and monitor the risks identified on an ongoing basis to ensure management's risk responses are carried out effectively. | | | | | |

| Event Identification / Risk Assessment | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------|-----------|-------------------|--|--|
| Objectives | Focus Areas | Project Description | Deliverables | Lead | Timetable | Maturity Level | | |
| Identify risks across campus | Risk Survey | Survey leaders to identify risks across campus — financial, environmental, research, workplace, claims and lawsuits, and new and emerging risks | Meeting with key stakeholders Listing of campuswide risks, prioritized based on likelihood of occurrence and impact to campus | | | • | | |
| Enable the various units on campus/medical center perform their own risk and control assessments | Controls Self- Assessment Tools for departments to examine process procedures for et and effectiveness tools can be used monitor selected controls across campus/medical Develop an analy assisting departments assessing risk for or activity at the | Questions and check lists for departments to examine processes and procedures for efficiency and effectiveness. These tools can be used to monitor selected risks controls across camous/medical center. | Online checklists Separation of duties Cash handling Others as identified | | | | | |
| | | Develop an analysis tool assisting departments in assessing risk for an event or activity at the start of the contracting process. | Analysis tool identifying strategic, operating, reporting, and compliance risks | | | | | |
| ERM Assessments completed prior to approval of new ventures | Tool - FRM Assessment | Multidisciplinary group and owners complete ERM Assessment exercise. | Report is completed and strategy developed. | | | | | |
| ERM Goals and Objectives aligned with Strategic Plan | ERM Strategic Goal Programs | Survey completed based on Goals and Objectives/key departments. | Report to Chancellor on risk that could impact strategic plan. | | | | | |
| Risks are analyzed | Risk Mapping | Rask Map completed at department or campus level. | Report completed on Risk Mapping evaluation. | | | | | |

Enterprise Risk Management Plan Example

David L Olson, Desheng Dash Wu

Enterprise Risk Management Plan Example:

COSO Enterprise Risk Management Robert R. Moeller, 2011-07-26 A fully updated step by step guide for implementing COSO s Enterprise Risk Management COSO Enterprise Risk Management Second Edition clearly enables organizations of all types and sizes to understand and better manage their risk environments and make better decisions through use of the COSO ERM framework The Second Edition discusses the latest trends and pronouncements that have affected COSO ERM and explores new topics including the PCAOB s release of AS5 ISACA s recently revised CobiT and the recently released IIA Standards Offers you expert advice on how to carry out internal control responsibilities more efficiently Updates you on the ins and outs of the COSO Report and its emergence as the new platform for understanding all aspects of risk in today s organization Shows you how an effective risk management program following COSO ERM can help your organization to better comply with the Sarbanes Oxley Act Knowledgeably explains how to implement an effective ERM program Preparing professionals develop and follow an effective risk culture COSO Enterprise Risk Management Second Edition is the fully revised invaluable working resource that will show you how to identify risks avoid pitfalls within your corporation and keep it moving ahead of the competition **Enterprise Risk Management** John R. S. Fraser, Betty Simkins, 2010-01-07 Essential insights on the various aspects of enterprise risk management If you want to understand enterprise risk management from some of the leading academics and practitioners of this exciting new methodology Enterprise Risk Management is the book for you Through in depth insights into what practitioners of this evolving business practice are actually doing as well as anticipating what needs to be taught on the topic John Fraser and Betty Simkins have sought out the leading experts in this field to clearly explain what enterprise risk management is and how you can teach learn and implement these leading practices within the context of your business activities. In this book the authors take a broad view of ERM or what is called a holistic approach to ERM Enterprise Risk Management introduces you to the wide range of concepts and techniques for managing risk in a holistic way that correctly identifies risks and prioritizes the appropriate responses This invaluable guide offers a broad overview of the different types of techniques the role of the board risk tolerances risk profiles risk workshops and allocation of resources while focusing on the principles that determine business success This comprehensive resource also provides a thorough introduction to enterprise risk management as it relates to credit market and operational risk as well as the evolving requirements of the rating agencies and their importance to the overall risk management in a corporate setting Filled with helpful tables and charts Enterprise Risk Management offers a wealth of knowledge on the drivers the techniques the benefits as well as the pitfalls to avoid in successfully implementing enterprise risk management Discusses the history of risk management and more recently developed enterprise risk management practices and how you can prudently implement these techniques within the context of your underlying business activities Provides coverage of topics such as the role of the chief risk officer the use of anonymous voting

technology and risk indicators and their role in risk management Explores the culture and practices of enterprise risk management without getting bogged down by the mathematics surrounding the more conventional approaches to financial risk management This informative quide will help you unlock the incredible potential of enterprise risk management which has been described as a proxy for good management A Notion of Enterprise Risk Management Soumi Majumder, Nilanjan Dey, 2024-07-17 Soumi Majumder and Nilanjan Dey address the unique challenges posed by Industry 4.0 exploring the intersection of risks and cultural shifts within the business landscape Key topics include the transformative potential of machine learning big data and IoT in the domain of enterprise risk management **Implementing Enterprise Risk Management** John R. S. Fraser, Betty Simkins, Kristina Narvaez, 2014-10-09 Overcome ERM implementation challenges by taking cues from leading global organizations Implementing Enterprise Risk Management is a practical guide to establishing an effective ERM system by applying best practices at a granular level Case studies of leading organizations including Mars Statoil LEGO British Columbia Lottery Corporation and Astro illustrate the real world implementation of ERM on a macro level while also addressing how ERM informs the response to specific incidents Readers will learn how top companies are effectively constructing ERM systems to positively drive financial growth and manage operational and outside risk factors By addressing the challenges of adopting ERM in large organizations with different functioning silos and well established processes this guide provides expert insight into fitting the new framework into cultures resistant to change Enterprise risk management covers accidental losses as well as financial strategic operational and other risks Recent economic and financial market volatility has fueled a heightened interest in ERM and regulators and investors have begun to scrutinize companies risk management policies and procedures Implementing Enterprise Risk Management provides clear demonstrative instruction on establishing a strong effective system Readers will learn to Put the right people in the right places to build a strong ERM framework Establish an ERM system in the face of cultural logistical and historical challenges Create a common language and reporting system for communicating key risk indicators Create a risk aware culture without discouraging beneficial risk taking behaviors ERM is a complex endeavor requiring expert planning organization and leadership with the goal of steering a company's activities in a direction that minimizes the effects of risk on financial value and performance Corporate boards are increasingly required to review and report on the adequacy of ERM in the organizations they administer and Implementing Enterprise Risk Management offers operative guidance for creating a program that will pass muster Enterprise Risk Management Plan A Complete Guide - 2020 Edition Gerardus Blokdyk, 2019-09-23 Is the Enterprise Risk Management plan documentation thorough What are your most important goals for the strategic Enterprise Risk Management plan objectives What would happen if Enterprise Risk Management plan weren t done Is there any existing Enterprise Risk Management plan governance structure Who should make the Enterprise Risk Management plan decisions This best selling Enterprise Risk Management Plan self assessment will make you the credible

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Chapman, 2011-03-23 Enterprise Risk Management ERM represents a fundamental shift in the way businesses must approach risk As the economy becomes more service driven and globally oriented businesses cannot afford to let new unforeseen areas of risk remain unidentified Currency fluctuations human resources in foreign countries evaporating distribution channels corporate governance and unprecedented dependence on technology are just a few of the new risks businesses must assess This accessible book aimed at the implementers and practitioners of ERM provides a highly structured approach so you can easily implement processes in your own organization You ll find a number of case studies and practical examples from a variety of industries. The chapters are organized in a way that leads you through ERM implementation and include risk identification techniques risk modelling methods and the underlying statistics Enterprise Risk Management AICPA, 2018-02-21 This new publication includes invaluable quidance for anyone responsible for or advising on an enterprise risk management process ERM whether the process is in its early stages or is already well established This resource will help you ensure the ERM process is well designed well executed and ultimately successful Global economic and regulatory conditions as well as everyday internal risks can affect business operations so it is important to have a process in place that identifies these events and manages risks. This guide leverages the concepts of existing frameworks as a foundation for providing illustrative examples best practices and guidance for implementing or assessing an enterprise risk management process **Emerging Governance Practices in Enterprise Risk Management** Matteo Tonello, 2007 A few years into the implementation of the Sarbanes Oxley Act of 2002 corporations are now ready to leverage their experience with mandatory internal control procedures to establish a more comprehensive enterprise risk management ERM Departing from the fragmented risk management solutions already in place at many companies ERM is a tool to elevate risk discussions to a strategic level a top down initiative fully supported by the corporate board and ERM offers a holistic view of the enterprise designed to capture a variety of risks throughout the firm This report discusses 1 what ERM is and how it differs from traditional risk management solutions 2 how legislatures regulatory agencies and the judiciary have been laying a legal foundation for ERM 3 the role of corporate boards senior executives functional managers and business unit risk owners in the ERM infrastructure 4 what elements constitute a comprehensive ERM program and 5 how corporate disclosure to stakeholders may be enhanced by ERM Risk Management David L Olson, Desheng Dash Wu, 2007-12-21 This book expands the scope of risk management beyond insurance and finance to include accounting risk terrorism and other issues that can threaten an organization It approaches risk management from five perspectives in addition to the core perspective of financial risk management it addresses perspectives of accounting supply chains information systems and disaster management It also covers balanced scorecards multiple criteria analysis simulation data envelopment analysis and financial risk measures that help assess risk thereby enabling a well informed managerial decision making The book concludes by looking at four case studies which cover a wide range of topics These include such practical issues as the development and implementation of a sound risk management structure supply chain risk and enterprise resource planning systems in information systems and disaster management Strategic Finance ,2008 MEMS, NANO and Smart Systems Li Yuan, 2011-11-29 Selected peer reviewed papers from

the 2011 7th International Conference on MEMS NANO and Smart Systems ICMENS 2011 November 4 6 2011 Kuala

Lumpur Malaysia ISO 31000 - 2018 Enterprise Risk Management Greg Hutchins, 2018-05-28 The key idea of this book is ISO 31000 2018 is a standard that certified companies consultants and management system auditors need to know Why ISO has integrated risk into ISO 9001 2015 and has adopted the tagline Risk Based Thinking RBT All organizations regardless if they are public or private for profit or not for profit large or small face uncertainty Uncertainty results in risks More organizations will face uncertainty in the design implementation and assurance of their Quality Management System QMS Environmental Management System EMS Information Security Management System ISMS and most ISO management systems The critical organizational challenge over the next decade is how organizations will address and treat the risks that result from the uncertainty ISO 31000 2018 was developed to address this growing uncertainty ISO 31000 2018 consists of risk management principles framework and process that have been adopted as a national risk management standard by more than 60 countries The ISO 31000 2018 process can be used to Support ISO 9000 2015 in the design and implementation of Risk Based Thinking RBT Form the basis for Risk Based Problem Solving RBPS and Risk Based Decision Making RBDM Establish the basis and foundation for ISO 31000 2018 Enterprise Risk Management ERM Become the basis for the organization's risk management principles framework and process Identify risk stakeholders customers and other interested parties Identify stakeholder risk requirements needs and expectations Identify and establish the context for designing implementing and assuring a risk management process Evolve as the guideline to evaluate and manage upside risk and downside risk Design and implement a risk management process Treat and manage risks Report and document the results and effectiveness of risk treatment and risk management Communicate the effectiveness of the ISO 31000 2018 risk management framework and process to stakeholders customers and interested parties Monitor and review risks based on organizational risk criteria and risk appetite Project Risk Management Bruce Barkley, 2004-08-09 An essential reference for project and program managers this book provides simplified concepts and the tools necessary to assess prioritise and manage high risk projects and tasks The author delivers hands on practical information including Proven methods of integrating risk management into business and project planning Clear templates and models for preparing risk management plans Hard nosed but easily applied risk assessment tools such as sensitivity analysis Tips for setting up risk management process and support systems Essentials and Assessment of Risk Management Simon Grima, María Isabel Martínez Torre-Enciso, Maurizio Castelli, 2025-04-07 The first volume of The FERMA rimap Series describes the principles of risk and enterprise risk management ERM as well as the aims and benefits of an effective enterprise risk management Financial Organization and Management of Business Charles William Gerstenberg, 1924 Introduction to Enterprise Risk Management N. Krishnamurthy, 2019-10-18 This book covers principles and applications of risk management for construction and other hazardous enterprises Although examples are cited from author's personal experience in Singapore topics are addressed at global level and readers may find enough to plan and carry out workplace risk assessment and control almost

anywhere in the world and with any industry Contents are aimed at the student and the fresh graduate as well as the serious professional who by experience is already carrying out risk management but who wishes to review and upgrade the principles and applications Author Prof Krishna draws from his experiences as consultant and researcher accident investigator and expert witness for both the government and private parties on topics and incidents involving workplace safety and risk management He has patented in Singapore and Australia an invention on a computer based schema for risk analysis Using many examples and anecdotes the book addresses the following topics Reasons for and benefits of risk management Identification of hazards at the workplace Assessment of likelihood of work activities Assessment of their severity in different domains Evaluation of risk from its component factors Qualitative and numerical categorization of risk Hierarchy and application of risk controls Risk management while working at height Overview of quantitative risk Security ,2008 FEAC Certified Enterprise Architect CEA Study Guide Prakash Rao, Ann Reedy, Beryl assessment Bellman, 2011-07-22 The best fully integrated study system available Filled with practice questions examples and illustrations FEAC Certified Enterprise Architect CEA Study Guide covers what you need to know and shows you how to prepare for this challenging exam 100% complete coverage of all official objectives for the FEAC CEA exam Modeling techniques for enterprise architecture implementations Enterprise architecture case study Richard M Nixon Airport Simulated exam questions that match the format tone topics and difficulty of the real exam Covers all the exam topics including Enterprise Architecute Concepts Planning Implementating and Disseminating the EA Maintaining Governing and Using the EA All Viewpoint Strategic Capability Viewpoint Porject Viewpoint Operational Viewpoint Systems Viewpoint Services Viewpoint Data and Information Viewpoint Technology and Standards Viewpoint EA in Government Defense and the Commercial Sector EA Tools and Repositories CD ROM includes CEA oriented practicums Practice exams for the FEAC FEAF and DoDAF programs and a list of study questions Major documentation for the FEAF and DoDAF programs E book for studying on the go Prakash Rao MS CEA is chief architect at Metadata Management Corporation He teaches Enterprise Architecture at the FEAC Institute Ann Reedy Ph D worked on the development and editing of the early version of the DoD Architecture Framework at MITRE and teaches DoD Architecture Framework for the FEAC Institute Beryl Bellman Ph D is co founder and academic director of the FEAC Institute and a tenured full professor of Communication Studies at California State University at Los Angeles He has more than 25 years consulting experience in the EA field

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