

# *Effective* SCHOOL BOARDS

STRATEGIES FOR  
*Improving Board Performance*

*Eugene R. Smoley, JR.*

# Effective School Boards Strategies For Improving Board Performance

**Educational Research Service  
(Arlington, Va.)**



## **Effective School Boards Strategies For Improving Board Performance:**

**Effective School Boards** Eugene R. Smoley, 1999-04-15 An empathetic but hard hitting book about effective school board leadership. It should be required reading for superintendents, school board members and all elected leaders. Anne L. Bryant, executive director, National School Boards Association. The chances for providing an even better education for students increase geometrically when school boards and superintendents work together in common purpose. This book can help build the capacity of boards to support district level improvement with wise governance and leadership. Paul Houston, executive director, American Association of School Administrators. School boards are under fire and overworked but they are here to stay. Here is a practical guide to improving their operation. Filled with real life examples of sound board action. **Effective School Boards** presents a useful model for boards who want to make a difference in improving education and leading wisely. In this book, Eugene Smoley analyzes information received from extensive interviews with school board members about the key elements of highly functional boards and offers advice and insights to help boards make better decisions, act collaboratively, relate to their communities and plan strategically. He outlines three stages of board improvement: self assessment, monitoring and development, highlighting how boards can partner with district superintendents to lead change. Practical tools for improvement include a self evaluation questionnaire, a sample format for retreats and conferences, and concrete suggestions to assist school board members, superintendents, concerned citizens, business leaders, foundations, and anyone who cares about how today's schools are governed. **Leadership and School Boards** Laura Reimer, 2015

**Preserving the Public in Public Schools** Phil Boyle, Del Burns, 2012 What's public about public schools? Why do we invest in educating the next generation of Americans? What is it that drives our common purpose in educating children and at the same time divides us so passionately about how to educate them? Public schools have little to do with children. Schools are political and ideological institutions in which each generation battles among itself for supremacy in determining the purposes, goals, and direction of public education. From battles over school lunch to school dress to school prayer, each generation reinterprets and recapitulates the political and ideological arguments that date back to the founding of our nation. More than two centuries after the American Revolution, public schools serve as political battlefields for debates about religious freedom and whether students should be allowed to wear U.S. flag t-shirts. We invite you to join us in an exploration of the purposes of public schools, the competing visions of public education, and the values of the public good that comprise the public in public schools. **The Board-Savvy Superintendent** Paul D. Houston, Doug Eadie, 2002-11-23 The Board Savvy

Superintendent's hard hitting, no nonsense advice on school board leadership capitalizes on Houston and Eadie's hands-on experience working with hundreds of boards and superintendents over the past quarter century. It is a practical survive and thrive book that will help school district leaders, board members, superintendents, and senior administrators learn to work together successfully in leading their districts in these extraordinarily challenging times. Filled with detailed, thoroughly

tested guidance on how to acquire the skills and knowledge that make up board savvyness it also addresses how to develop the school board's capacity to produce truly high impact governance and how to build a strong enduring productive board superintendent working partnership The authors take a fresh look at the process of governing going well beyond the old fashioned control focused policy governance approach Rather than being preoccupied with developing a static structure of policies to distinguish the board's role from the superintendent's the book describes how the board and superintendent can creatively work together in making decisions about such critical governing products as values vision mission and strategic change initiatives School district leaders will appreciate The Board Savvy Superintendent's close look at the gold standard for board involvement in school affairs leading strategic change The authors go well beyond the conventional long range planning approach of merely projecting everything a school district is doing for some arbitrary period of 3 or 5 years which has generated tons of paper and little important change to provide the reader with detailed practical guidance on engaging school boards creatively and proactively in a much more selective vision driven process that actually results in the implementation of strategic change the Strategic Change Portfolio

Improving School Board Effectiveness Thomas L. Alsbury, Phil Gore, 2017-11-14 Improving School Board Effectiveness offers a clarifying and essential look at the evolving role of school boards and how they contribute to efforts to improve student learning It examines how board members can establish effective district priorities and it explores those board policies and actions that result in shared districtwide commitments to heightened student achievement This book arises out of a critical need for a better understanding of school boards and the development of helpful tools and guidelines for school board members At its heart is the notion of Balanced Governance a principle that most generally balances the authority of a superintendent to lead a school district with the necessary oversight of a locally engaged and knowledgeable board Improving School Board Effectiveness is a helpful and practical book that will prove indispensable for school board members school and district administrators and everyone with a stake in school improvement and reform

Planning & Changing, 2009 **ERS Bulletin** Educational Research Service (Arlington, Va.), 1998

**Annual Meeting Program** American Educational Research Association, 1999

**Annual Meeting Program - American Educational Research Association** American Educational Research Association, 1997

**The State of the American School Superintendency** Thomas E. Glass, Louis A. Franceschini, 2007 The State of the American School Superintendency A Mid Decade Study provides the largest and most comprehensive look at the nation's school leaders It offers a close examination of Superintendents professional experience preparation and training Superintendent school board relations Key issues affecting education and leadership Superintendent evaluations and contracts Superintendent tenure The history of the school superintendent in American public education This study conducted by the American Association of School Administrators AASA and the AASA Center for System Leadership is based on a representative sample of school leaders nationwide It is a valuable resource for school leaders aspiring school leaders and those charged with preparing and

supporting school leaders      **Becoming a Better Board Member** National School Boards Association, 1982 This guide to effective school board service is a how to manual for school board members The objective of the book is to condense the time board members need to become more effective school leaders but it also contains information and advice intended to be helpful to experienced board members Consisting of 17 chapters the book is based on personal interviews with and surveys of school board members and school administrators Included are many checklists helpful hints and illustrations designed for easy reading and understanding The 17 chapters discuss getting on board learning boardsmanship board meetings exercising board leadership the board as decision maker and boards and superintendents Also covered are the board and the district staff school boards and collective bargaining the fundamentals of school finance curriculum and other matters including transportation food services insurance declining enrollment use of facilities and student discipline The last three chapters discuss communication techniques politics and the political process and a board member's personal life including time management stress and the benefits of board membership Author JM      *American Book Publishing Record* ,2001

**On Board** ,2006      Forthcoming Books Rose Arny, 1999-04      Effective Schools Resources ,1984      *Building Better Board--administrator Relations* Jack McCurdy, 1992 Practices to maintain and enhance board member relationships are described in this handbook Following the preface chapter 1 presents a historical overview to describe the problems involved in defining the proper roles for school boards and superintendents Chapter 2 identifies current board administrator roles and what they should be for the 1990s and beyond The third chapter examines factors contributing to the declining tenure of superintendents Factors of the rising tensions between boards and administrators in the areas of communication turf personnel decisions and lack of training are examined in the fourth chapter Chapter 5 looks at the external pressures that enhance those tensions Chapters 6 and 7 provide strategies for selecting superintendents and for conducting superintendent evaluation and board self evaluation The eighth chapter describes how to create a relationship based on trust with a focus on the importance of communication and the power of information The final chapter examines some of the ways in which successful boards and administrators have created and maintained thriving relationships through developing shared decision making dealing with conflict participating in inservice training changing the superintendent's role and sharing responsibilities An example of a school based management program in the Cherry Creek Schools of Englewood Colorado and a list of related American Association of School Administrators AASA publications are included LMI      **State Education Journal Index and Educators' Guide to Periodicals Research Strategies** ,2005 An index of state education journals

*ERS Spectrum* ,1999      **Behaviors of Effective School Board Members** Charles G. Anderson, 1990      Leadership Matters ,1999

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